

STANDARDS FOR STATE, LOCAL, AND TRIBAL LAW ENFORCEMENT AGENCIES FOR THE ACQUISITION OF CONTROLLED EQUIPMENT WITH FEDERAL RESOURCES

Developed by the International Association of Chiefs of Police (IACP), in collaboration with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and the National Tactical Officers Association (NTOA)

Funding provided by the Bureau of Justice Assistance, National Training and Technical Assistance Center

October 2015









Table of Contents

3
3
4
4
5
6
6
7
8
8
9
10

These standards were developed in response to Executive Order 13688 – Federal Support for Local Law Enforcement Equipment Acquisition, released by President Barack Obama on January 16, 2015. The standards follow the guidelines developed by the Law Enforcement Working Group in their Recommendations Pursuit to Executive Order 13688 – Federal Support for Local Law Enforcement Acquisition.

The opinions and statements contained herein do not necessarily represent the official position or policies of the International Association of Chiefs of Police (IACP), the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA), the National Tactical Officers Association (NTOA), or the members of the Expert Panel and the agencies they represent.

General Policing Standards

Standard 1.0: Community Policing

The law enforcement agency (LEA) establishes policies and procedures that are consistent with the principles of community policing and problem solving.

Commentary

Community Policing is a philosophy that promotes organizational strategies that support the systematic use of partnerships and problem-solving techniques to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Community Policing has three key components:

- (1) Community Partnerships: Collaborative partnerships between the LEAs and the individuals and organizations they serve to develop solutions to problems and increase trust in police;
- (2) Organizational Transformation: The alignment of organizational management, structure, personnel, and information systems to support community partnerships and proactive problem solving; and
- (3) Problem Solving: The process of engaging in the proactive and systematic examination of identified problems to develop and evaluate effective responses.

Community Policing impacts a wide array of policies and procedures across an LEA, from agency management, to organization, personnel protocols, and information systems.

Community Policing can be incorporated in different ways, taking into account the broad LEA service demands; personnel and equipment availability; contractual arrangements or binding agreements; and differing state laws, administrative rulings, local ordinances and codes. However, the Community Policing principles can reasonably be applied at all levels of law enforcement, including state, local and Tribal.

Therefore, Standard 1.0 requires that LEAs embrace a management system that supports transparency by, among other things, sharing relevant information with the community; engaging in strategic agency planning that involves community stakeholders; seeking to develop strategic community partnerships; promoting creative officer decision making and proactive problem solving to address public safety issues; and fostering an agency culture that is service oriented. Community Policing also encourages the use of modern technologies such as social media to enhance relationships with the community and provide a two-way mechanism to share information and discuss matters of public safety and quality of life.

Standard 2.1: Constitutional Policing

The LEA supports and promotes, through policy, procedures, and training, the rights embodied in the First Amendment concerning freedom of speech and freedom of assembly; the principles required by the Fourth Amendment concerning privacy and unreasonable searches and seizures of persons, places and things; and the Fourteenth Amendment's requirements for providing all persons with due process and equal protection of the law.

Commentary

A LEA's basic law enforcement training will provide instruction on the principles of the First, Fourth, and Fourteenth Amendments and the resulting procedural law requirements that flow from these rights. Documentation of the successful completion of these courses of study are memorialized in order to support the recruit's completion of basic law enforcement training and certification as a law enforcement officer.

LEA's shall demonstrate adherence to the requirements attached to each of these Constitutional rights in their policies, practices, and procedures. Further, the LEA must demonstrate that it has provided in-service training updates to officers where federal or state laws have changed.

Standard 2.2: Fair and Impartial Policing (Federal and State Legal Requirements)

The LEA supports and promotes, by means of agency policies, procedures and training, as appropriate, adherence to fair and impartial policing. This requires that all persons be treated fairly and equitably irrespective of race, ethnic background, national origin, gender, gender identity, sexual orientation, religion, socioeconomic status, age, disability, cultural group or political status.

Commentary

A number of federal and corresponding state civil rights laws and regulations protect individuals from bias. These laws require that LEAs enforce the law equitably and deliver police services even-handedly.¹ These laws also include penalties for engaging in conspiracies to injure, oppress, threaten or intimidate based on class or other personal distinction;² disparate treatment of or imposing penalties on a person because he or she is an alien;³ and engaging in patterns and practices of conduct that deprive persons of their rights, privileges or immunities under the Constitution.⁴

¹ Title VII of the Civil Rights Act of 1964

² Title 18. Section 241

³ Title 18, Section 242

⁴ 42 U.S. Code § 14141(a)

As in the foregoing standard, basic law enforcement training typically provides instruction on both federal and state laws and regulations on these issues. The LEA shall provide training on any changes to such laws and regulations where necessary and maintain a record of such training. In addition, department policies and procedures should conform to changes in the law.

Standard 3.0: Community Input and Impact

The LEA must provide opportunities for the community to receive information about any controlled property that has been acquired. This includes explanations from the LEA concerning the need for such equipment, as well as potential uses and benefits to the agency and the community. Information gathered from the community can be used to review trends related to the deployment of controlled equipment, especially in areas that are frequently impacted by such deployment, or high crime areas.

Commentary

LEAs should provide the community with information about controlled equipment acquired through requisition from the federal government or purchased with federal funds, and, when practical, allow opportunities for community members to offer feedback. This is not intended to require LEAs to obtain full community endorsement of equipment prior to its acquisition. Rather, it is a measure designed to maintain agency transparency by providing notice to the community, in conjunction with the rationale for obtaining the equipment.

There are a wide variety of forums that LEAs can use for the exchange of such information with the community to include, but not limited to,

- Community surveys (web-based, telephonic, hard copy);
- Social media (agency accounts, leadership accounts, public affairs office);
- Notification to legislative bodies;
- Public presentations (town hall meetings, LEA forums, LEA presence at community events); and
- Legacy media (newspapers, newsletters, radio).

LEAs should seek to provide outreach particularly in those areas of the community that are frequently impacted by the deployment of controlled equipment.

Specific Controlled Equipment Standards

Standard 1.0: Appropriate Use of Controlled Equipment

The LEA will establish guidelines, including written policies, directives and procedures, before deploying federal controlled equipment. Upon the acquisition of federally-acquired controlled equipment, the law enforcement agency (LEA) shall use such equipment in a way that keeps its communities and personnel safe while also protecting the rights of community members. It is incumbent upon the LEA acquiring controlled equipment to use the equipment responsibly and in accordance with the General Policing Standards.

Commentary

The LEA uses federally-acquired equipment to conduct a variety of law enforcement operations including, but not limited to, hostage rescue, special operations, response to threats of terrorism, fugitive apprehension, search and rescue, and response to natural disasters. This equipment enhances the LEA's mission to protect and serve its community.

Written policies, directives and procedures, shall be established for use of controlled equipment, and all personnel who will use or authorize use of the equipment will be trained on these policies. These should recognize the broad differences in LEA demographics; service demands; personnel; and state laws, administrative rulings, local ordinances and codes.

Certain controlled equipment, including but not limited to aircraft, unmanned aerial vehicles, armored/tactical vehicles, specialized firearms, and explosives require documented training regarding appropriate use. Existing annual specialized firearms qualifications, flight recertifications, in-service and out-service training and education can be used to verify the proficiency of agency personnel who may use or are authorized to use such controlled equipment. All requisite documentation shall be kept on file for compliance reviews as requested by the relevant federal agency.

On an annual basis, the LEA shall review how it is using controlled equipment and whether the use of that equipment continues to be necessary and appropriate. The LEA shall keep data on the use of the equipment.

Standard 2.0: Supervision of Use

The LEA supervises the use of the controlled equipment, to include when and where the equipment will likely be deployed and the decision-making processes that will determine whether controlled equipment is used.

Commentary

The decision to deploy and use controlled equipment is paramount to the safety of the public, law enforcement, and property. Additionally, it is incumbent upon the LEA to effectively and efficiently use these resources judiciously and in accordance with the General Policing Standards. LEA policies and directives shall be in place to describe what level of supervision is required for the use of the equipment. Moreover, supervision of the use of controlled equipment shall include an assessment that would consider alternatives to the use of such equipment and tactics to minimize negative effects on the community, while preserving officer safety.

Where applicable, the LEA shall develop appropriate agreements, protocols and procedures for support relationships between and among neighboring agencies for the handling of extraordinary incidents which exceed the capabilities and resources of the primary jurisdictional agency. Agencies deploying federally controlled equipment are responsible for its use and compliance with the General Policing Standards.

As in all LEA operations, supervision shall be tailored to the type of equipment being used and the nature of the engagement or operation during which the equipment will be used. The use of certain controlled equipment, such as aircraft, unmanned aerial vehicles, armored/tactical vehicles, specialized firearms, explosives, and riot equipment may require high level agency decision-making, in conjunction with close supervision and oversight.

Standard 3.0: Effective Evaluation

The LEA will evaluate and review the effectiveness, applicability and value of controlled equipment to determine whether continued deployment and use is warranted on operational, tactical, and technical grounds.

Commentary

LEAs should routinely review after-action reports in the use and deployment of controlled equipment. This evaluation helps examine the continuing need for, and use of, controlled equipment in communities and operational areas.

Evaluation should include a review of the equipment fielded to determine any trends, such as use in specific neighborhoods, types of crimes or operations. This information should be analyzed and may be used to update existing deployment or operational plans. This data can also be used to determine the need for future equipment purchases or transfers.

LEAs shall adopt policies and procedures to address the appropriation, care, maintenance and inventory of controlled equipment. They should also address normal life cycle wear, removal, and/or replacement of obsolete or faulty equipment.

Standard 4.0: Auditing and Accountability

The LEA shall establish and maintain a system of controls, policies, and procedures that are designed to prevent misuse, unauthorized use, and loss of controlled equipment.

Commentary

The LEA's written policies shall include processes for managing equipment inventories and/or grant funds for all federally-acquired controlled equipment. Additional reporting, monitoring, or audit procedures may be applicable depending on the agency that provided the equipment. The LEA shall receive approval from the federal agency that supplied the funds or equipment before selling or transferring controlled equipment.

LEA policies shall also include provisions to hold individual officers and/or operators of the controlled equipment accountable for any misuse or unauthorized use as well as compliance with the General Policing and Specific Controlled Equipment standards outlined under these policies.

Standard 5.0: Transparency and Notice Considerations

The LEA will engage with the community to provide information on federally-acquired controlled equipment to the community.

Commentary

The LEA will provide its community information regarding the acquisition of federally-acquired controlled equipment. LEAs should be transparent in providing as much information to the public as possible, with limitations on the disclosure of law enforcement sensitive information as deemed by the LEA and applicable state laws and local policy. There is no requirement for review and approval by community members prior to equipment acquisition; however, LEAs are encouraged to be open and transparent about the types of equipment used by the law enforcement community.

The tenets set forth in the General Policing Standards (including community policing and community input and impact) can be useful in facilitating engagement with the community on controlled equipment purchases. LEAs should consider potential disparate impacts of equipment deployment on different portions of the community being served.

Expert Panel

This project could not have been completed without the professional assistance and oversight of Expert Panel. Our special thanks to the following members of the Panel.

Hassan Aden

Director

International Association of Chiefs of Police

(IACP)

Michael Goldsmith

Chief of Police

Norfolk (VA) Police Department

Joe Kistle

Chair

IACP Patrol & Tactical Operations Committee

Paul Laney

Sheriff

Cass County (ND) Sheriff's Office

Blake Norton

Vice President

The Police Foundation

Doug Scholz

Sergeant

Chandler (AZ) Police Department

Michael Webb

Commander

Abington Twp (PA) Police Department

Bobby Cummings

Chief of Police

Wilmington (DE) Police Department

Craig Hartley

Executive Director

Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA)

Larry Lam

Sergeant

Virginia State Police

Mark Lomax

Executive Director

National Tactical Officers Association (NTOA)

Rick Scarbrough

Chief of Police

Clinton (TN) Police Department

Sandra Spagnoli

Chief of Police

San Leandro (CA) Police Department

Brandon Zuidema

Chief of Police

Garner (NC) Police Department